

# Farm Credit Council Annual Meeting January 24, 2012

#### Farm Credit Administration

William Hoffman, Chief Operating Officer Robert Coleman, Chief Examiner Charles Rawls, General Counsel Gary Van Meter, Director, Office of Regulatory Policy



#### Agenda



- FCA Operations and Organizational Changes
- FCA's Strategic Plan
- Economic and Agricultural Outlook
- Risk Profile for the FCS
- Office of Examination Priorities
- Regulatory Overview



#### **Agency Overview**

- FCA Operations
  - Travel, training, technology and retirements
- Organizational Changes
  - New people
- FCA's Strategic Plan
  - Mission
  - Guiding Principles



# **Economic Outlook**

- European sovereign debt crisis
- ➢ U.S. GDP growth rates
- Unemployment rate
- Inflation
- Interest rates



# Agricultural Outlook – Volatility

- - Grain prices to remain volatile while input costs rise
    - Tight corn supplies and weather concerns in South America
  - Midwest farmland prices continue to surge
    - Sustainability of incomes and cap rates raise concerns of the prospect of a correction
  - Cow-calf, swine, dairy and ethanol sectors benefitting from strong product prices. Broiler margins should be positive after months of losses
    - Substantial uncertainty exists—potential global economic problems could affect demand while feed (feedstock) costs remain volatile



#### **Risk Level is Stable but Elevated**

Number of Banks and Associations by Composite FIRS rating



The above chart Includes only the 5 System banks and their affiliated direct-lender associations. Source: FCA's FIRS ratings database



#### **Risk Level by Asset Volume**



(1) represents cumulative Bank and Association assets prior to any adjustments for eliminations. Source: FCA's FIRS ratings database and Consolidated Reporting System



# **Office of Examination Priorities**



- Loan Portfolio Management
- Collateral Risk Management
- Profitability and Repayment Capacity
- Public Mission of the FCS
- Higher Risk Institutions
- Improving Loan Information



### **Regulatory Overview**

- Proposed Rules
  - Planning—Diversity and Inclusion
  - Senior Officer Compensation Disclosures
  - Liquidity and Funding
  - Investment Management
  - Rural Community Investments
- Other Projects
  - Rural Business Investment Companies
  - Capital



### Planning—Diversity and Inclusion



- Require business plans to include
  - Human Capital Plan (HCP)
    - Achieve diversity and inclusion within the institution's workforce, management, and governance structure
  - Marketing Plan
    - Strategies for providing the institution's products and services to all creditworthy and eligible persons



#### Senior Officer Compensation Disclosures

- Shareholders' nonbinding advisory vote on senior officer compensation
- Disclose supplemental executive retirement plans for senior officers
- Disclose certain significant or material events
- Clarify and enhance responsibilities of compensation committees



# Liquidity & Funding

- Specifies additional criteria and attributes to determine marketability of investments
- Two levels of liquidity
  - First Level—Highly liquid assets to continue normal operations for 30 days
  - Second Level—Maintain liquid assets sufficient to fund operations for the next 60 days during a prolonged stress scenario
- Supplemental liquidity buffer
- Strengthen contingency funding plan



#### **Investment Management**

- Additional board policy requirements and enhanced internal controls of investments
- Stress testing for all investments
- Determine eligibility of investments only at the time of purchase
- Seeks comment on alternative creditworthiness standards for eligible investments



# **Rural Community Investments**

Proposed rule resulted in over 10,000 comment letters
Working on another proposed rule
Focusing on rural community essential facilities and infrastructure projects in collaboration with Federal and state agencies and other rural lenders



#### Rural Business Investment Companies (RBICs)

- USDA Regulation on non-leveraged RBICs
- Working with USDA



#### Capital

- Capital characteristics
  - Proportional to risk
  - Put at risk in one location
  - Held where the risk is retained
  - Available to absorb potential losses
  - Sensitive to System structure
  - Consistent with that required of other regulated financial institutions
  - Supportive of the System's mission and cooperative nature



#### **Closing Comments**



#### ➤Questions

#### ➤Thank you



#### **Contact Information**



#### **Farm Credit Administration**

William Hoffman (703) 883-4340 Robert Coleman (703) 883-4246 Charles Rawls (703) 883-4021 Gary Van Meter (703) 883-4026